

2015 TO 2018 GOALS AND OBJECTIVES

(OCTOBER 2017 Changes are shown in italics)

(STATUS shown in blue italics)

1) ECONOMIC DEVELOPMENT

Encourage economic growth through support of strategic initiatives that meet the needs of Nakusp's character and location.

- i) Encourage *private* investment in a biomass plant
 - *An independent business analysis done in 2016 indicated it was not a suitable investment for the Village but that it may be a viable private investment. The cost of the analysis was paid for by CBT.*
- ii) Lobby for Broadband **ONGOING**
 - *CBT has formed Columbia Basin Broadband Corporation (CBBC) to work towards providing broadband connectivity across the region. The Village will work with CBBC as needed.*
- iii) Lobby for fixed transportation link **ONGOING**
 - *Mayor has met with government officials to lobby for fixed transportation link*

2) LAND USE/INDUSTRIAL GROWTH

Maintain Nakusp's role as a diverse regional hub by retaining and attracting key industries and services to support them and collaborating regionally to foster sustainable growth.

- i) Support development of industrial land *within Nakusp and Area K* **ONGOING**
- ii) Review and amend land use policies and bylaws to create opportunities for development **ONGOING**
 - (a) Complete review of R5 zoning and Official Community Plan
 - *University student (urban planning major) will be hired in 2017 to complete the R5 zoning and review OCP*
 - (b) Address changes required to become known as "open for business" *and that staff is "here to help"*
 - *Implement cross training of duties for administrative staff and enroll in customer service courses*
- iii) Investigate options for *possibly* providing water service to the area within the Village, north of the Kuskanax **ONGOING**
 - *Meeting held with residents on November 7, 2016*

3) COMMUNITY DEVELOPMENT

Support initiatives which contribute to the revitalization of Nakusp ensuring that the Village continues to be a safe, livable and vibrant community while attracting new families.

- i) Lobby for improved health services **ONGOING**
 - *West Kootenay Boundary Hospital Board working with Interior Health on upgrades for Arrow Lakes Hospital emergency room and visiting physician's rooms*

- ii) Investigate opportunities to increase utilization **and programming** of arena complex, **parks, trails and campground**.
 - Trails master plan – Received a \$50,000 grant from CBT - will be completed by April 2017
 - Repairs to Arena roof and entrance canopy will be completed November 2016. Funded by \$350,000 grant from CBT and balance from NACFOR dividends
- iii) Lobby for improved access to lake (BC Hydro/Province) – breakwater/boat launch **ONGOING**
- iv) Engage youth in initiatives whenever possible. **ONGOING**
 - Renovated village-owned Kinsmen Centre and provided space for Options for Sexual Health, Arts Council and Nakusp and Area Youth Society

4) **HOT SPRINGS DEVELOPMENT**

Actively support a vibrant Hot Springs that enhances Nakusp's financial situation and is accessible to our residents.

- i) Staff development **ONGOING**
 - (a) ***Provide customer service training for staff***
 - Enroll staff in training courses
- ii) Improvements to Chalets **ONGOING**
 - New roofs installed on Chalets and Hot Springs facility - started in 2015 and completed in 2016
- iii) Facilitate increased services **and improve the provision of services** **ONGOING**
- iv) Improve marketing **ONGOING**
 - (a) Development of marketing plan **TO BE COMPLETED IN 2017**
 - BC Rural Dividend grant (\$10,000) received for development of tourism marketing plan for Hot Springs. Plan to be completed by February 28, 2017
 - (b) Investment in Hot Springs Director position **COMPLETED**
 - Temporary Director position created and filled fall 2014. Position made permanent in summer 2015. Realignment of duties changed position to Director of Recreation and Parks to oversee arena/parks as well as hot springs.
- v) ***Investigate methods of enlarging the campground and increasing accommodations.*** **ONGOING**

5) **FISCAL RESPONSIBILITY**

Plan for, invest in, and maintain safe, resilient and sustainable infrastructure in a way that provides the highest value to the taxpayers in the community

- i) Development of a sound financial plan **ONGOING**
 - Set up annual reserve allocations for equipment replacement
- (a) ***Investigate alternative revenue streams***
- ii) Development of long term financial plan for water and sewer utilities **ONGOING**
 - Set up annual reserve allocations for water and sewer replacement
 - Completed

- iii) Prepare downtown **revitalization** plan *and investigate ownership trade of Broadway for 1st Street NW with the Ministry of Transportation and Infrastructure 2017*
- Participated in Main Street Boost process done by National Trust of Canada and sponsored by CBT
 - Applied for \$100,000 grant under BC Rural Dividend program for preparation of downtown revitalization and construction drawings.
- iv) Focus on our infrastructure for future generations **ONGOING**
- Received \$10,000 Infrastructure Planning Grant for preparation of State of Infrastructure Report for water distribution system – will be completed spring 2017. Intend to do similar study for sewer collection system, buildings and roads. These will form basis of Asset Management Plan which will help with development of long term financial plan and support sustainable service delivery. Preparation of Asset Management Plan will take 2 years.
 - Other studies completed that relate to infrastructure: Source Water Protection Plan and Emergency Response Plan for Water System
 - Infrastructure (road, water sewer lines) have been mapped and entered into GIS system, building on water, sewer and roads inventory completed in 2010
 - Engineering report completed on optimizing wastewater for reclaimed water
 - Water main replacement Nelson Ave completed
 - Submitted \$605,000 grant application under Clean Water and Wastewater Fund for replacement of 2" galvanized water mains