

VILLAGE OF NAKUSP
BYLAW No. 707, 2022
2022 to 2026 FINANCIAL PLAN

WHEREAS pursuant to Section 165 of the *Community Charter*, a municipal council must adopt annually, by bylaw, a financial plan for the year in which the plan is specified to come into force and the following four years;

NOW THEREFORE the Council of the Village of Nakusp, in open meeting assembled enacts as follows:

1. Schedule "A", attached to and forming part of this bylaw, is adopted as the Financial Plan of the Village of Nakusp for the years 2022 to 2026.
2. Schedule "B", attached to and forming part of this bylaw, sets out the objectives and policies of the Village for the years 2022 to 2026 in relation to the financial plan.
3. This bylaw may be cited for all purposes as the "2022 to 2026 Financial Plan, Bylaw No. 707, 2022".

READ A FIRST, SECOND AND THIRD TIME THIS 25th DAY OF APRIL 2022.

ADOPTED THIS 9th DAY OF MAY 2022

MAYOR

CHIEF ADMINISTRATIVE OFFICER

SCHEDULE 'A'

REVENUES	2022	2023	2024	2025	2026
Municipal Property Taxes	1,141,116	1,186,761	1,257,966	1,283,126	1,308,788
Payments in Lieu of Taxes	102,701	106,809	113,218	115,482	117,792
Interest and Penalties on Taxes	25,250	26,008	26,788	27,591	28,419
Fees and Charges	438,350	451,501	465,046	478,997	493,367
Grants - Unconditional	430,000	430,000	430,000	430,000	430,000
Grants - Conditional	1,649,481	2,749,472	210,000	300,000	600,000
Other Revenue	171,250	32,750	82,750	12,750	12,750
Interfund Transfers	40,450	41,664	42,913	44,201	45,527
Transfers from RDCK	538,706	554,867	571,513	588,659	606,318
Investment Income	30,000	50,000	50,000	50,000	50,000
Total General Fund	4,567,304	5,629,830	3,250,194	3,330,805	3,692,961
Water & Sewer Parcel Taxes	19,420	19,420	19,420	19,420	19,420
Water Fees and Other Sources	624,291	643,607	656,788	683,203	708,500
Sewer Fees and Other Sources	520,054	541,372	568,165	596,299	625,838
Hot Springs & Chalets Fees	926,000	953,780	978,067	1,002,997	1,028,586
Total Consolidated Village Revenues	6,657,069	7,788,009	5,472,634	5,632,724	6,075,306
Collection for other Agencies	1,474,197	1,518,423	1,563,976	1,610,895	1,659,222
Total Revenues	8,131,266	9,306,432	7,036,610	7,243,619	7,734,527
EXPENDITURES	2022	2023	2024	2025	2026
General Government	1,400,714	837,027	853,768	870,843	888,260
Protective Services	237,077	241,819	246,655	251,588	256,620
Public Works	651,995	665,035	678,336	691,902	705,740
Parks and Recreation	787,038	771,158	773,693	789,167	804,950
Interest Expense	43,088	55,730	68,372	68,372	75,092
Total General Operating Expenditures	3,119,912	2,570,768	2,620,823	2,671,872	2,730,662
Water Operations	362,171	335,000	345,050	355,402	366,064
Sewer Operations	316,800	320,000	329,600	339,488	349,673
Hot Springs & Chalets	838,367	863,518	880,788	898,404	916,372
Total Village Operating Expenditures	4,637,250	4,089,286	4,176,261	4,265,166	4,362,770
Payments to Other Agencies	1,474,197	1,518,423	1,563,976	1,610,895	1,659,222
Amortization	948,600	965,000	993,950	1,023,769	1,054,482
Total Expenditures	7,060,047	6,572,709	6,734,187	6,899,829	7,076,474
Surplus (Deficit)	1,071,219	2,733,722	302,423	343,790	658,054

SCHEDULE 'A'

	2022	2023	2024	2025	2026
Add Back: Amortization	948,600	965,000	993,950	1,023,769	1,054,482
Principal Debt Repayments	87,784	87,784	109,814	109,814	109,814
Proceeds from Borrowing	-	752,500	-	-	400,000
Capital Expenditures					
General	1,959,000	2,952,680	766,000	196,000	1,138,000
Water	791,100	-	-	500,000	500,000
Sewer	250,000	800,000	300,000	-	-
Hot Springs & Chalets	130,000	15,000	15,000	-	-
Total Capital Expenditures	3,130,100	3,767,680	1,081,000	696,000	1,638,000
Transfers to Reserves					
Community Works (Gas Tax) Reserve	128,519	134,542	-	-	-
Election Reserve	-	3,500	3,500	3,500	-
Equipment Reserve	205,670	154,590	208,628	142,787	147,070
Fire Reserve	35,500	36,565	37,662	38,792	39,956
Water Reserve	262,119	308,606	311,737	327,801	342,436
Sewer Reserve	164,303	182,421	199,614	217,860	237,215
Hot Springs Reserve	-	1,413	7,178	13,202	19,495
General Capital Reserve	-	-	-	-	-
Cemetery Reserve	2,000	2,000	2,000	2,000	2,000
Memorial Bench Reserve	2,500				
Campground Reserve	27,825	28,660	29,520	30,405	31,317
Marina Reserve	14,795	15,239	15,696	16,167	16,652
Streets & Sidewalk Reserve	40,000	45,000	50,000	55,000	60,000
Investment Income	30,000	50,000	50,000	50,000	50,000
Total Transfer to Reserves	913,231	962,536	915,534	897,514	946,141
Transfers from Reserves					
Community Works (Gas Tax) Reserve	(232,000)	(80,250)	(451,000)	-	-
Election Reserve	(9,000)	-	-	-	(10,500)
Equipment Reserve	(366,000)	(85,000)	(305,000)	(161,000)	(66,000)
Fire Reserve	(102,500)	-	(10,000)	-	(12,000)
General Capital Reserve	-	-	-	-	-
Water Reserve	(751,100)	-	-	(200,000)	(500,000)
Sewer Reserve	(75,000)	(240,000)	(90,000)	-	-
Hot Springs Reserve	(30,000)				
Chalets Reserve	(25,000)				
Streets & Sidewalk Reserve				(35,000)	(35,000)
NACFOR Legacy Fund	(268,000)				
Total Transfer from Reserves	(1,858,600)	(405,250)	(856,000)	(396,000)	(623,500)
Transfer to (from) Surplus	(320,500)	(30,548)	(24,248)	(11,332)	(30,811)
Interfund Transfers	67,805	69,021	70,273	71,563	72,891
Financial Plan Balance	0	0	0	0	0

SCHEDULE 'B'

Proportions of Revenue

The proportion of total revenue to be raised from each funding source:

Revenue Source

	2022	2023	2024	2025	2026
Parcel Taxes	0.2%	0.2%	0.3%	0.3%	0.3%
Property Taxes	14.4%	14.7%	22.0%	23.6%	20.4%
Fees & Charges	28.4%	28.9%	42.0%	45.7%	40.1%
Grants	23.5%	35.4%	10.1%	12.1%	14.4%
Reserves	24.7%	4.9%	13.9%	6.7%	9.2%
Borrowing	0.0%	8.4%	0.0%	0.0%	5.6%
Other	8.8%	7.6%	11.8%	11.5%	10.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%

Distribution of Property Tax

The distribution of property tax revenue among the property classes in 2022:

Property Tax Class

Residential (Class 1)	70.91%
Business (Class 6)	25.94%
Light Industry (Class 5)	2.53%
Other (Class 2, 8 & 9)	0.62%
	100.00%

Council's practice has been to maintain the proportionate relationship among the different classes. The intention is to maintain the Village's small town character while at the same time encouraging and promoting new residential and industrial development.

The Village is actively promoting the tourism industry as an alternative to the traditional resource based industries; however, the Village has limited ability to significantly alter the proportion of revenue from different property classes.

Use of Permissive Tax Exemptions

Council uses permissive tax exemptions as a means to support local organizations that benefit the community through the enhancement of citizen's quality of life.

Applications for permissive tax exemptions by charitable, philanthropic or other non-profit organizations will be considered by Council for land and/or improvements that are owned or held by such organizations or are ancillary to a statutory exemption under section 220 of the *Community Charter* and are used for a purpose directed related to the overall purpose of the organization.

Reserves

At the end of the fiscal year, surplus funds will be transferred to general and operating reserves to cover future expenditures such as general capital, hot springs expenditures, fire truck replacement, equipment replacement, water, and sewer.